

## Erasmus Policy Statement (Overall Strategy)

ISCTE-IUL is one of the most dynamic and innovative universities in the country. The Institution pursues the mission of producing, transmitting and transferring knowledge to society according with the highest international standards.

ISCTE-IUL has a considerable experience in international cooperation and is currently focused on developing a coherent international strategy to promote global profile and international competitiveness.

The international strategy seeks to maintain the highest standards of teaching, learning and research. It is broad and includes such issues as ISCTE-IUL's approach to promoting deeper engagement with key countries/regions, deepen European and international collaborations in research and education, greater European and international mobility experiences for all students and staff, integration of European and international academic staff and students, European and international student recruitment and funding, knowledge alliances with enterprises worldwide.

ISCTE-IUL's international strategy outlines how the Institution should cultivate enduring, boundary-spanning relationships that are mutually beneficial.

Beneath this strategy students and staff are encouraged to complement their academic education or career with an international experience. Mobility and cooperation are therefore strictly bound together and are the central elements of ISCTE-IUL's institutional policy: to provide a range of study and work mobility opportunities which help students and staff for success within the global employment market. The ultimate objective is to contribute for Europe's internationalization and modernization.

Common interests and priorities are the main driver for a successful international cooperation programme: ISCTE-IUL international strategy approaches the EU international cooperation activities and participates in several actions. The participation in the Programme is one crucial objective in the strategic internationalization and modernization of ISCTE-IUL. The strategic plan for internationalisation is an investment for the future and requires a long term commitment — to our students, to our staff, and to our partners globally. That's why emphasis is put on strategic partnerships, with an outstanding quality that enables the best international experience, good opportunities for international research collaborations, and worthy international support for all University-level initiatives.

The partnership has to be built on results-oriented initiatives based on mutually beneficial cooperation and projects with a global range capable of sustaining every scientific area growth and to help overcome European and world challenges.

Each partner's level of internationalisation is one goal measurement of results, the department's focus is more than ever centered on excellence of teaching, research, building a cohesive partner community and delivering educational and networking opportunities centered on each scientific domain.

With an extensive range of partnerships all around the world ISCTE-IUL will continue to develop international strategic cooperation and knowledge alliances with another EU and non-EU HEIs and enterprises in the participating countries, the Portuguese speaking countries, especially with Angola, Brazil and Mozambique, with Third Countries, particularly with India, China, United States of America and Australia.

The mobility activities are seen as an opportunity of learning and training experience for staff, students and researchers at all levels of education without exception, in order to gain access to good practice and to develop new methods and approaches. The purpose of supporting mobility is also a tool for adding value to the role and engagement of EU civil society and to active citizenship.

The objectives are to make a stronger, more explicit and ambitious mobility capable of supporting EU organizations, modernization future possible opportunities.

ISCTE-IUL has a considerable list of transnational teaching activities and international collaborative degrees leading to dual/double and joint degrees, with EU and non-EU universities: in Angola, Brazil, France, Cape Verde, Germany, Russia, Slovenia, Mozambique, China, India and USA. In many cases the programmes take place in the foreign country with the participation of Portuguese teachers, researchers and students.

But ISCTE-IUL is feeling increased need to deepen these collaborations and to expand the actual offer. Therefore ISCTE-IUL is working towards the recast the educational experiences of students and staff, innovate the learning outcomes of courses and programmes, deepen networks and support policy measures and provide a tool for differentiating programs and initiatives.

institution's strategy for the organisation and implementation of international (EU and non-EU) cooperation projects in teaching and training in relation to projects implemented under the Programme.

ISCTE-IUL's internationalization and modernization strategy is embedded in and driven by the activities of teaching and training. The international strategy approach for organizing and implementing international cooperation's projects within EU and non-EU countries must be a significant catalyst to improve attainment levels to students and staff, capable to answer Europe's needs and challenges, via research, discovery, dissemination, knowledge transfer and innovation. Therefore the potential counterpart university or enterprise should enable innovative knowledge alliances providing students and staff the best learning opportunities and mobility experiences, enabling them with the necessary skills to adapt to the needs of the global labour market. Partnerships and cooperation projects must be tactically chosen to better respond to the requirements of the projects implemented under the Programme. ISCTE-IUL seeks to maintain the highest standards in all teaching and training activities, capable of upholding a competitive advantage in key markets and attract highly selective class of young students from around the world. The participation in projects to be implemented under the Programme will lead ISCTE-IUL to greater internationalization and modernization. The strategy for organizing and implementing cooperation projects will full respect the principles of non-discrimination set out in the Programme and ensure equal access and opportunities to mobile participants from all backgrounds. ISCTE-IUL actively promotes study abroad opportunities to students from disadvantage groups and ensures that their support needs can be met. The Institution takes measures to ensure that any individual or group will be treated equally when passing through selection. Selection is organised in a fair, transparent and coherent way.

expected impact of your participation in the Programme on the modernisation of your institution (for each of the 5 priorities of the Modernisation Agenda\*) in terms of the policy objectives you intend to achieve.:

The participation in the Programme is vital for the strategic internationalization and modernization of ISCTE-IUL in a short and long term. The European Union's modernization and internationalisation Agenda in Higher Education and ISCTE-IUL's modernization are strictly bound together and aims to create and share knowledge for the greater good of European and worldwide society. ISCTE-IUL international strategy approaches to all the EU international cooperation activities in teaching, research and innovation: common interests and priorities are the main driver for a successful cooperation policy. By working multilaterally and globally we achieve more in terms of teaching, research and knowledge transfer and the full benefits of our achievements lead to the development of quality and relevance of Europe's Higher Education, increase attainment levels to provide graduates and researchers Europe needs, promote and develop quality through mobility of students, staff and researchers and deepen cross-border cooperation. One of ISCTE-IUL's most visible activities at European and international level is the set of teaching programmes and research. This determines in a very significant way the image of the Institution and, as a consequence, the effectiveness of international cooperation. The quality of the academic offer has a direct impact on the international projection of the institution. The policy outlines a clear strategy towards the development of integrated, transnational teaching activities (joint, dual/multiple degrees), extends the existing collaborative projects, promotes new knowledge alliances with enterprises and develop research excellence in EU Member-states, associated countries and regions. Mobility and cooperation are strictly bound together under the international strategy and are the central elements of ISCTE-IUL's institutional policy: to provide a range of study and work mobility opportunities which help students and staff for success within the global employment market. It is our ambition to consolidate those achievements and realize their full benefits. The strategy seeks to maintain the highest standards of teaching, learning and research and outlines how the Institution should cultivate enduring, boundary-spanning relationships that are mutually beneficial. And to this end strengthening the quality of the academic offer, deepen international collaborative programmes and attract international students to develop their careers in Europe. ISCTE-IUL is currently focused on developing a coherent international strategy to promote global profile and international competitiveness: to strength its alumni network spread all over the globe to get funding and improve/adapt the actual state of governance; develop collaborative teaching and training projects and knowledge alliances with another HEIs and enterprises to link teaching and research to local and regional development and improve its standards.